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#### All Protected Classes

Sex, race, religion, color, national origin, people over 40 and people with physical or mental handicaps

#### All Protected Classes

Sex, race, religion, color, national origin, people over 40 and people with physical or mental handicaps + bullying

In policy manual, no meaningful training

**Policy** 

**Training** 

What to do

# Policy is the Policy

\*\*Training\*\* Review policy **Definition** Examples (verbal, information) Perception If you report it, there will be an investigation Potential discipline Managers-what is your responsibility

\*\*Nature of Sexual Harassment\*\*

Often motivated by anger rather than sexual attraction.

To some people, power is exciting and "sexy". Power is used to embarrass, intimidate, control or get revenge.

### Sexual Harassment (Hostile Environment)

Offensive Language Lewd pictures or reading material Offensive jokes Innuendo, rumors E-mail, messaging between co-workers Dating co-workers? Why is it often forbidden?

### Sexual Harassment Continuum

Environmental	Staring	Ogling	Obscene gestures
Visual	Mooning	Simulating masturbation	Simulating intercourse
Visual			0.000
Environmental Written	Magazines	Flyers	Graffiti
	Cartoons	Photos	Posters
	Obscene fax messages	Obscene E-Mail	Obscene poems
	Unwanted notes/letters	Obscene T-Shirts	
Environmental Verbal	Sexual innuendoes	Lewd comments	Using sexist
	Unwanted requests for	Insulting sounds	derogatory language
	dates	Dirty jokes	Questions about personal life
	Comments about body	Spreading rumors	
	Rating		
Environmental Physical	Standing "too close"	Brushing against	Touching
	Patting	Grabbing	Pinching
	Caressing	Kissing	Touching hair
	Fondling	Flipping skirt up	Stalking
	Coerced sex	Bra snapping	
Quid Pro Quo Verbal	Pressure for dates	Pressure for sex	Unwanted phone calls
	Implied threats of		
	retaliation		
Physical Force	Physical coercion	Physical assault	Rape
	for sex		

Harassment is all about PERCEPTION.

You may think it's funny.

Tom may think it's funny.

Mary may think it's funny.

What does Brenda think?

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Intent vs. Impact (effect the way someone acts)

Investigation

Both sides

He said/she said, both put on notice

Email is a business communication tool and users are obliged to use this tool in a responsible, effective and lawful manner. Although by its very nature email seems to be less formal than other written communication, the same laws apply. Therefore, it is important that users are aware of the legal risks of email:

- If you send emails with any libelous, defamatory, offensive, racist or obscene remarks, you and your entity can be held liable.
- If you forward emails with any libelous, defamatory, offensive, racist or obscene remarks, you and your entity can be held liable.
- If you unlawfully forward confidential information, you and your entity can be held liable.
  - If you send an attachment that contains a virus, you and your entity can be held liable.

## DVD

\*\*Third party\*\*

**Vendors** 

**Visitors** 

**Patrons** 

**Delivery Workers** 

**Parents** 

Contractors

**General Public** 

### Harassment vs Flirting

Flirting relates to attraction.

Harassment relates to abuse of power.

Harassment is "in the eye of the beholder".

### Harassment vs Flirting

- How was it received by the victim?
  - How was it received by others?
  - How is productivity impacted?

### **Priming**

Workplace contains objects that encourage stereotypical thinking

Sexual jokes, nude pictures

Lack of clear communication

People do not communicate clearly.

When does "NO" mean "YES"?

When at work, always assume "no" means "NO!"

### What can the Victim Do?

- •Tell the harasser the behavior is unwanted.
- •Keep a record. (Dates, times, names of witnesses)
- •See if others are affected. (If so, get help with resolution.)
- Seek help from third party. (Co-workers, counselors, clergy)
  - Inform the employer or supervisor
    - Inform the supervisor's boss
    - Consult an attorney for advice

# What can you do?

Recognize your "power"

Take ownership, be a good steward

Be concerned about others (priming)

Act as if your mommy, favorite teacher or a Federal Court Judge is looking over your shoulder (model expected behavior)

### Supervisor Dos and Don'ts

- \*Don't try to be "funny" with coworkers

  \* NEVER discuss your personal life with
  subordinates...especially underage ones

  \*Know policy and laws regarding harassment and reporting
  procedures
  - \*Never give a gift of a personal nature to an employee

### Management Concerns

Supervisors are held to higher standard

Most victims respond to harassment by ignoring it

If management is unresponsive to the complaints, they are part of the problem, not the solution

### Management Concerns

- Supervisors.....
  - —Did you know?
  - -Should you have known?

If yes to either, you and your employer could be liable.